PUBLIC INSPECTION COPY ** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

<u>A I</u>	For the	2020 calendar year, or tax year beginning $SEP \ 1$, 2020 and	ending A	.UG 31, 2021								
B (Check if applicable:	The Foundation for the Council on		D Employer identifi	cation number							
	Address change	Recovery										
	Name change	Doing business as		76-02521	03							
F	Initial return Final	Number and street (or P.0. box if mail is not delivered to street address) P.O. Box 2768	Room/suite	E Telephone number 713-942-4100								
	☐return/ termin- ated	City or town, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	525,866.								
	Amende											
H	return Applica tion			H(a) Is this a group re	s? Yes X No							
	tion pending	same as C above		H(b) Are all subordinates in								
	Tay aya	mpt status: $\overline{\mathbf{X}}$ 501(c)(3) $\overline{}}$ 501(c) () $\overline{}}$ (insert no.) $\overline{}}$ 4947(a)(1) of	or 527	1	list. See instructions							
		input status. \triangle 30 (c)(3) \triangle 30 (c) () \triangleleft (insert iii.) \triangle 4947(a)(1) (c) \triangle N/A	JI 32 <i>1</i>	H(c) Group exemption								
		organization: X Corporation Trust Association Other	I Voor		M State of legal domicile: TX							
		Summary	L Teal	or formation. ±500 r	VI State of legal dominine. 121							
		Briefly describe the organization's mission or most significant activities: To SI	ipport	The Counci	1 on							
çe	'	Recovery's mission of serving all affecte										
Governance	2 0		s box if the organization discontinued its operations or disposed of more than 25% of its net assets.									
Ver	3 1			3	9							
Ĝ	4 1	Number of independent voting members of the governing body (Part VI, line 1b)			9							
		otal number of individuals employed in calendar year 2020 (Part V, line 2a)			0							
ij	6 T	otal number of volunteers (estimate if necessary)			9							
Activities &	7a T		nue from Part VIII, column (C), line 12									
¥	b N	let unrelated business taxable income from Form 990-T, Part I, line 11			0.							
				Prior Year	Current Year							
_	8 0	Contributions and grants (Part VIII, line 1h)		123,723.	525,424.							
nue	9 F	Program service revenue (Part VIII, line 2g)		0.	0.							
Revenue	10 li	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		8,152.	442.							
æ	11 (Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	0.							
	1	otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		131,875.	525,866.							
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.							
	1	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.							
w	45 0	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		148,698.	188,158.							
Expenses	16a F	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.							
ber	. b T	otal fundraising expenses (Part IX, column (D), line 25)	32.									
й	17 (Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		370,910.	426,275.							
		otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		519,608.	614,433.							
	1	Revenue less expenses. Subtract line 18 from line 12		-387,733.	-88,567.							
70	3		Ве	ginning of Current Year	End of Year							
Assets or	20 T	otal assets (Part X, line 16)		12,195,068.	12,122,672.							
ASS	21 T	otal liabilities (Part X, line 26)		0.	16,171.							
Ret	22 N	let assets or fund balances. Subtract line 21 from line 20		12,195,068.	12,106,501.							
Pa	art II	Signature Block										
		ies of perjury, I declare that I have examined this return, including accompanying schedules			/ knowledge and belief, it is							
true	, correct,	and complete. Declaration of preparer (other than officer) is based on all information of wh	ich preparer	has any knowledge.								
		Electronically Filed Signature of officer		Doto								
Sig				Date								
Her	e	Mary Beck, President & CEO Type or print name and title										
		,	Tr	Date Check C	PTIN							
D		Print/Type preparer's name Preparer's signature		l if								
Paid	г	Barbara Murphy Barbara Murphy	y I	5/2/22 self-employ								
	· -	Firm's name Blazek & Vetterling		Firm's EIN ▶	76-0269860							
use	Only	Firm's address 2900 Weslayan, Suite 200		5. 71	2 420 5720							
_		Houston, TX 77027		Phone no. / 1	3-439-5739							
May	y the IR	S discuss this return with the preparer shown above? See instructions			X Yes No							

Form 990 (2020)

Pai	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	The Foundation protects the future and current assets of The Council
	on Recovery and distributes funds, when necessary, to support the
	Council's programs, services and operations.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 335,223. including grants of \$) (Revenue \$)
	The Foundation protects the future and current assets of The Council,
	and distributes funds, when necessary, to support The Council's
	programs, services and operations. The Foundation owns and depreciates
	the building used by the Council. The Council operates and maintains
	the building.
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
710	(code:) (expenses \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
اء ۾	Other program convices (Describe on Schedule O.)
4d	Other program services (Describe on Schedule O.)
 4е	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 335,223.
76	Form 990 (2020)

Form 990 (2020) Recovery Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			,,
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		.,
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			,,
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			\ \ •
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		37	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		37	
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			X
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
a	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	444		x
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d 11e	Х	Α_
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	1 ie	- 25	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		x
120	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	 ' '''		
ıza		12a		x
h	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
b	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	<u></u>		<u> </u>
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х

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			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			ا
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			,,
_	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		v	
	Part V, line 1	34	Х	v
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	-	X
р	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	1		x
27	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		<u> </u>
37		27		X
38	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	37		 ^
30		38	Х	
Par	Note: All Form 990 filers are required to complete Schedule O **T V Statements Regarding Other IRS Filings and Tax Compliance	_] 30		
	Check if Schodula O contains a response or note to any line in this Bart V			X
	Check it Schedule O Contains a response or note to any line in this Fart v		Yes	No
19	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable)	162	140
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	_		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
٠	(gambling) winnings to prize winners?	1c		

Par	rt V Statements Regarding Other IRS Filings and Tax Compliance (continued)	1105		age •
	etatemente riegaram gener mer imige and rax compliance (continuea)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		103	110
	filed for the calendar year ending with or within the year covered by this return 2a			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
-	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		х
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	1		
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country	15.		
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		$oxed{oxed}$
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		—
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		₩
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12	4		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	4		
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders	4		
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	4		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
D	Enter the amount of reserves the organization is required to maintain by the states in which the			
_	organization is licensed to issue qualified health plans Enter the amount of reserves on hand	-		
	Enter the amount of reserves on hand Did the organization receive any payments for indeed tapping services during the tay year?	44-		X
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		+^
ъ 15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b		+
13	excess parachute payment(s) during the year?	15		x
	If "Yes," see instructions and file Form 4720, Schedule N.	13		Ħ
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3	0	1	

If "Yes," complete Form 4720, Schedule O.

Recovery Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 9 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 X of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe Х 12c in Schedule O how this was done Did the organization have a written whistleblower policy? X 13 13 Did the organization have a written document retention and destruction policy? Х 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure None List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request Own website X Another's website ___ Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records Mary Beck - 713-942-4100 303 Jackson Hill St., Houston, TX77007

Form 990 (2020) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

President & CEO 37.50 X 188,158. 152,242. 11,090.	Check this box if neither the organiza	ation nor any related	or any related organization compensate						ted any current officer, director, or trustee.				
Name and title Nours per week (list any hours for related organizations below line) Nours for related organization (W-2/1099-MISC) Nours for from the organization (W-2/1099-MISC) Nours for from the organization (W-2/1099-MISC) Nours for from the organization organization (W-2/1099-MISC) Nours for from the organization (W-2/1099-MISC) Nours for from the organization organization (W-2/1099-MISC) Nours for from the organization (W-2/1099-MISC) Nours for from the organization (W-2/1099-MISC) Nours for from the organization organization (W-2/1099-MISC) Nours for from the organization organization (W-2/1099-MISC) Nours for from the organization organization organization (W-2/1099-MISC) Nours for from the organization organization organization (W-2/1099-MISC) Nours for from the organization organization organization organization (W-2/1099-MISC) Nours for from the organization organizati	• •	(B)			_ ((C)				l ' '			
Nours per Week (list any hours for related organizations below line) S	Name and title	Average	(do	(do not check more than one box, unless person is both an				one	•	Reportable			
Week		•	box				s both	n an		· ·			
Solition Solition			-			l	1711 43						
Solition Solition		1 '	lirecto						I				
Solition Solition			eord	tee			sated		_	(88-2/1099-181130)			
Solition Solition			ruste	al trus		yee	m pen		(** 27 1033 141100)		~		
Solition Solition		1 -	dual t	ution	_	oldm	st co	Į.					
Solition Solition		line)	Indivi	Instit	Office	Key e	Highe emplo	Form					
Clairman Chairman Chairman	(1) William M. Taylor												
X X X X X X X X X X	President & CEO				Х				188,158.	152,242.	11,090.		
1.00 X X X O.	(2) Ellen Rutherford	1.00	1										
X X X X X X X X X X	Chairman		Х		Х				0.	0.	0.		
(4) Bob Candito		1.00	1										
No. No.	Vice Chair		Х		Х				0.	0.	0.		
Source S		1.00]										
No. No.	Board Member		Х						0.	0.	0.		
1.00 X 0.	(5) Jack Daniel	1.00	1							_	_		
X 0. 0. 0. 0. 0. 0. 0. 0.	Board Member		Х						0.	0.	0.		
(7) Marc Melcher		1.00	1							_	_		
No. No.			Х						0.	0.	0.		
(8) Jeffrey Miller 1.00 Board Member X (9) David Taylor 1.00 Board Member X (10) Carol Warley 1.00	(7) Marc Melcher	1.00	1							_	_		
Name	Board Member		Х						0.	0.	0.		
(9) David Taylor 1.00 Board Member X (10) Carol Warley 1.00	=	1.00	1										
Board Member X			Х						0.	0.	0.		
(10) Carol Warley 1.00	-	1.00	J										
			X						0.	0.	0.		
Board Member X 0. 0. 0. 0.	-	1.00	ļ										
	Board Member		X						0.	0.	0.		
			4										
			<u> </u>										
			1										
			1										
			1										
			1										
			L	L		L	L	L					

-	,,,,,			
	the organization. Report compensation for the calendar	year ending with or with	in the organization's tax year.	
	(A) Name and business address	NONE	(B) Description of services	(C) Compensation
	Harrie and Business address	NONE	Beschption of services	Compensation
_	Total number of independent contractors (including but	not limited to those lists	d above) who received more than	
2	Total number of independent contractors (including but	not limited to those liste	d abovej who received more than	
	\$100,000 of compensation from the organization	U		

Form 990 (2020) Recovery
Part VIII Statement of Revenue

		Check if Schedule O co	ontains a r	esponse o	or note to any lin	e in this Part VIII			
						(A)	(B)	(C)	(D)
						Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
							lunction revenue	business revenue	sections 512 - 514
S, S	1 a	Federated campaigns		1a					
Contributions, Gifts, Grants and Other Similar Amounts	b			1b					
င်္ခ ဗြ			Г	1c					
ffs,		Related organizations		1d					
ية إق				1e					
Sir		•	Г	ie					
utio	т	All other contributions, gifts, g		4.	525 /2/				
들 된		similar amounts not included a			525,424.				
o d	g		_	1g \$		E 2 E 4 2 4			
<u>0</u> <u>8</u>	h	Total. Add lines 1a-1f	<u></u>		D	525,424.			
					Business Code				
Se	2 a								
ē Ķ	b								
S	С								
ar eve	d								
Program Service Revenue	е								
Ā	f	All other program service re	evenue						
	g	Total. Add lines 2a-2f							
	3	Investment income (includi	ng dividen	nds, intere	st, and				
		other similar amounts)				442.			442.
	4	Income from investment of							
	5	Royalties	· -	-					
		,	(i)	Real	(ii) Personal				
	6 a	Gross rents	6a						
	b		6b						
	c		6c						
	4	Net rental income or (loss)	00						
		Gross amount from sales of	(i) Se	ecurities	(ii) Other				
	ı a		<u> </u>	Dodritios	(ii) Othici				
		assets other than inventory	7a						
	D	Less: cost or other basis	. . .						
Revenue			7b						
eve		Gain or (loss)							
Ř		Net gain or (loss)							
ther	8 a	Gross income from fundraising	-	ot					
Ò		including \$		of					
		contributions reported on I							
		Part IV, line 18							
		Less: direct expenses							
		Net income or (loss) from for	_		>				
	9 a	Gross income from gaming							
		Part IV, line 19		9a					
	b	Less: direct expenses		9b					
	С	Net income or (loss) from g	jaming act	ivities					
	10 a	Gross sales of inventory, le	ss returns	;					
		and allowances		10a					
	b	Less: cost of goods sold							
		Net income or (loss) from s			>				
					Business Code				
Snc	11 a								
ne The	b								
Miscellaneous Revenue	c								
Sc		All other revenue							
Σ		Total. Add lines 11a-11d							
	12	Total revenue. See instruction				525,866.	0.	0.	442.

76-0252103 Page **10**

Part IX | Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**)
Fundraising (C) Management and general expenses Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 174,787. 75,032. 99,755. trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 9 13,371. 5,740. 7,631 10 Payroll taxes Fees for services (nonemployees): Management Legal 6,025. 6,025. Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 36,564. 35,769. column (A) amount, list line 11g expenses on Sch O.) 3,848. 98. 3,750. Advertising and promotion 12 7,258. 3,047.4,211. Office expenses 13 1,557. 1,133. 424. Information technology 14 15 Royalties 3,468. 2,569. 899. 16 Occupancy 63. 63. 17 Payments of travel or entertainment expenses 18 for any federal, state, or local public officials ... 94. 94. Conferences, conventions, and meetings 19 20 Payments to affiliates 21 366,876. 335,223. 22,811. 8,842. Depreciation, depletion, and amortization 22 23 Other expenses. Itemize expenses not covered 24 above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 522. 447. 75. Equipment rental & main d All other expenses 614,433. 335,223. 152,828. 126,382. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Par	t X	Balance Sheet					
		Check if Schedule O contains a response or note	to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			234,029.	1	1,424,664.
	2	Savings and temporary cash investments			825,549.	2	961,023.
	3	Pledges and grants receivable, net			884,626.	3	510,506.
	4	Accounts receivable, net		4			
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, substa					
		controlled entity or family member of any of these		5			
	6	Loans and other receivables from other disqualifi	ed per	ons sons (as defined			
		under section 4958(f)(1)), and persons described	in sec	tion 4958(c)(3)(B) L		6	
ß	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
Ä	9					9	
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	14,922,194.			
	b	Less: accumulated depreciation	10b	5,695,715.	9,457,889.	10c	9,226,479.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line 1			12		
	13	Investments - program-related. See Part IV, line 1	1			13	
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	792,975.	15			
	16	Total assets. Add lines 1 through 15 (must equa			12,195,068.	16	12,122,672.
	17	Accounts payable and accrued expenses		17			
	18	Grants payable		18			
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete P				21	
es	22	Loans and other payables to any current or former					
Liabilities		trustee, key employee, creator or founder, substa					
iab.		controlled entity or family member of any of these				22	
_	23	Secured mortgages and notes payable to unrelate		· · · · · · · · · · · · · · · · · · ·		23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines	•	·	0.	۰.	16,171.
	06	of Schedule D			0.	25 26	16,171.
	26	Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check		<u> </u>	0.	20	10,171.
S		and complete lines 27, 28, 32, and 33.	KILEL				
uce I	27	Net assets without donor restrictions			9,408,548.	27	11,482,396.
sala	28	Net assets with donor restrictions			2,786,520.	28	624,105.
J E	20	Organizations that do not follow FASB ASC 95			27.0070201		021/2001
Fun		and complete lines 29 through 33.	o, one	JOK HOLE P			
ō	29	Capital stock or trust principal, or current funds				29	
ets	30	Paid-in or capital surplus, or land, building, or equ				30	
Ass	31	Retained earnings, endowment, accumulated inc				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			12,195,068.	32	12,106,501.
Z	33	Total liabilities and net assets/fund balances		1	12,195,068.	33	12,122,672.
					, == = , = = = .		Form 990 (2020)

The Foundation for the Council on

76-0252103 Page **12** Recovery Form 990 (2020) Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1		52	5,8	<u>66.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2		61	4,4	33.
3	Revenue less expenses. Subtract line 2 from line 1	3		-8	8,5	67.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	12	,19	5,0	68.
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
0	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,	ments 8 net assets or fund balances (explain on Schedule O) balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, Statements and Reporting nedule O contains a response or note to any line in this Part XII d used to prepare the Form 990: Cash X Accrual Other changed its method of accounting from a prior year or checked "Other," explain in Schedule O. tion's financial statements compiled or reviewed by an independent accountant? ox below to indicate whether the financial statements for the year were compiled or reviewed on a insolidated basis, or both:				
	coluṃn (B))	10	12	,10	6,5	01.
Pai	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		_X_
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audi	t			
	Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit	t			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b		

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Total

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information. The Foundation for the Council on

OMB No. 1545-0047

Employer identification number

Open to Public Inspection

76-0252103 Recovery Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions)) The Council on 74-1173235 247,557 Recovery Х 247,557. 0.

Schedule A (Form 990 or 990-EZ) 2020 Recovery 76-0252

| Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

	(Complete only if you checked fails to qualify under the tests				on failed to qualify u	under Part III. If the	organization
Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Gifts, grants, contributions, and	. ,	, ,				
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Se	ction B. Total Support			_			
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First 5 years. If the Form 990 is for the	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3)	
_	organization, check this box and stop						<u></u>
	ction C. Computation of Publi					T I	
	Public support percentage for 2020 (li					14	%
	Public support percentage from 2019					15	%
16a	a 33 1/3% support test - 2020. If the c						
	stop here. The organization qualifies						
t	o 33 1/3% support test - 2019. If the c	-					
47.	and stop here. The organization qual						
1/8	1 10% -facts-and-circumstances test	_					
	and if the organization meets the facts				•	-	. \square
	meets the facts-and-circumstances te	_	-		-	170 and line 15 in	
t	10% -facts-and-circumstances test	-					1U% Or
	more, and if the organization meets the						▶□
	organization meets the facts-and-circu	imotances test. If	ı c organization qu	iaiiiieo ao a pudiici)	y supporteu organi	∠au∪i	>

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2020

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	quality under the tests listed be ction A. Public Support	low, please comp	Diete Part II.)				
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
ŀ	nother than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
•	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
ŀ	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's f	irst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organization	on,
	check this box and stop here						.
	ction C. Computation of Public					т т	
	Public support percentage for 2020 (lin			column (f))		15	%
						16	%
	ction D. Computation of Inves					T .= T	
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	%
198	a 33 1/3% support tests - 2020. If the						/ is not
k	more than 33 1/3%, check this box and 33 1/3% support tests - 2019. If the	=	-	•			Ind
	line 18 is not more than 33 1/3%, chec						
20	Private foundation. If the organization						

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
		37	
	1	X	
	2		Х
	3a		_X_
	Oh.		
	3b		
	3с		
	30		
	4a		Х
	4b		
	4c		
	Fo		Х
	5a		21
	5b		
	5c		
	6		X
	_		v
	7		Х
			Х
	8		A
	9a		Х
	9b		Х
	9с		Х
	10a		X
_	10b		
9	90 or 99	ιυ-EZ)	2020

Pa	rt IV	Supporting Organizations (continued)			
		· · · · · · · · · · · · · · · · · · ·		Yes	No
11	Has th	he organization accepted a gift or contribution from any of the following persons?			
а		son who directly or indirectly controls, either alone or together with persons described in lines 11b and			
		elow, the governing body of a supported organization?	11a		Х
b		illy member of a person described in line 11a above?	11b		Х
		6 controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	112		
·		in Part VI.	11c		Х
Sec	tion E	B. Type I Supporting Organizations	1.0		
		71 11 0 0		Yes	No
1	Did th	ne governing body, members of the governing body, officers acting in their official capacity, or membership of one or		103	140
•		supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
		ors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
		ively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
		ization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the	1	х	
2		orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	•	21	
2		ne organization operate for the benefit of any supported organization other than the supported			
		ization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
		how providing such benefit carried out the purposes of the supported organization(s) that operated,	•		Х
Sec	super tion (vised, or controlled the supporting organization. C. Type II Supporting Organizations	2		Λ
000	tion	5. Type it dapporting organizations		V	NI.
_	14/			Yes	No
1		a majority of the organization's directors or trustees during the tax year also a majority of the directors			
		stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
		nagement of the supporting organization was vested in the same persons that controlled or managed			
800	the su	upported organization(s). D. All Type III Supporting Organizations	1		
360	tion L	5. All Type III Supporting Organizations		1	
				Yes	No
1		ne organization provide to each of its supported organizations, by the last day of the fifth month of the			
	-	ization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	•	(ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	-	ization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2		any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organ	ization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
		ganization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By rea	ason of the relationship described in line 2, above, did the organization's supported organizations have a			
	_	cant voice in the organization's investment policies and in directing the use of the organization's			
	incom	ne or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	suppo	orted organizations played in this regard.	3		
Sec	tion E	E. Type III Functionally Integrated Supporting Organizations			
1	Check	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а		The organization satisfied the Activities Test. Complete line 2 below.			
b		The organization is the parent of each of its supported organizations. Complete line 3 below.			
С		The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	truction	s).	
2	Activi	ties Test. Answer lines 2a and 2b below.		Yes	No
а	Did su	ubstantially all of the organization's activities during the tax year directly further the exempt purposes of			
		upported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those	supported organizations and explain how these activities directly furthered their exempt purposes,			
	how to	he organization was responsive to those supported organizations, and how the organization determined			
	that th	nese activities constituted substantially all of its activities.	2a		
b	Did th	ne activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one o	r more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part \	If the reasons for the organization's position that its supported organization(s) would have engaged in			
	these	activities but for the organization's involvement.	2b		
3	Paren	t of Supported Organizations. Answer lines 3a and 3b below.			
а	Did th	ne organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	truste	es of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did th	ne organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its	supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990 EZ) 2020 Recovery

Pa	t V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on N	ov. 20, 1970 (<i>explain in</i> l	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu		•	
Sect	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
<u> </u>	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	nally integrated	Type III supporting orga	nization (see

Schedule A (Form 990 or 990-EZ) 2020

instructions).

Schedule A (Form 990 or 990-EZ) 2020 Recovery

Part V | Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

Par	rt v Type III Non-Func	tionally integrated 509((a)(3) Supporting Orga	nizations _{(continu}	ued)		
Secti	tion D - Distributions					Current Year	
1	Amounts paid to supported org	ganizations to accomplish exe	mpt purposes		1		
2	Amounts paid to perform activi	ty that directly furthers exemp	t purposes of supported				
	organizations, in excess of inco		2				
3	· ·	<u> </u>	3				
	Amounts paid to acquire exem				4		
			ovide details in Part VI)		5		
		Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) Other distributions (describe in Part VI). See instructions.					
	Total annual distributions. Ac	,			7		
8			ne organization is responsive		Ė		
	• • • • • • • • • • • • • • • • • • • •	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.					
9	Distributable amount for 2020 f				9		
		•			10		
10	Eine o amount divided by line o	amount	(i)	(ii)	10	(iii)	
Secti	tion E - Distribution Allocations	(see instructions)	Excess Distributions	Underdistribution Pre-2020	าร	Distributable Amount for 2020	
1	Distributable amount for 2020 to	from Section C, line 6					
2	Underdistributions, if any, for y	ears prior to 2020 (reason-					
	able cause required - explain in	Part VI). See instructions.					
3	Excess distributions carryover,	if any, to 2020					
а	From 2015						
b	From 2016						
С	From 2017						
d	From 2018						
е	From 2019						
f	Total of lines 3a through 3e						
g	Applied to underdistributions o	f prior years					
h	Applied to 2020 distributable a	mount					
	Carryover from 2015 not applie						
i	Remainder. Subtract lines 3g, 3						
4	Distributions for 2020 from Sec	•					
-	line 7:	\$					
а	Applied to underdistributions o						
	Applied to 2020 distributable a	•					
	Remainder. Subtract lines 4a a						
5	Remaining underdistributions for						
_	any. Subtract lines 3g and 4a fi	, ,					
	than zero, explain in Part VI. Se	•					
6	Remaining underdistributions for						
•	and 4b from line 1. For result g						
	Part VI. See instructions.	. sassi anan 2010, explain ili					
7	Excess distributions carryove	er to 2021 Add lines 3i					
•	and 4c.	TO EUE IT MUU III IES UJ					
8	Breakdown of line 7:						
	Excess from 2016						
	Excess from 2017						
	Excess from 2018						
	Excess from 2019						
е	Excess from 2020						

Schedule A (Form 990 or 990-EZ) 2020

The Foundation for the Council on

Schedule A	(Form 990 or 990-EZ) 2020 Recovery	76-0252103	Page 8
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any a (See instructions.)	17a or 17b; Part III, line 12; lines 1 and 2; Part IV, Section (Part V, Section B, line 1e; Part	Ο,

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization		Employer identification number
The Four	dation for the Council on	
Recovery	,	76-0252103
Organization type (check one):		

Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
	30 T(C)(3) taxable private roundation					
•	s covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
General Rule						
For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.						
Special Rules						
sections 509(a)(1) a any one contributo	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.					
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
year, contributions is checked, enter h purpose. Don't cor	a described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box here the total contributions that were received during the year for an exclusively religious, charitable, etc., anplete any of the parts unless the General Rule applies to this organization because it received nonexclusively e, etc., contributions totaling \$5,000 or more during the year \ \$					
but it must answer "No" on	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to ne filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).					

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization
The Foundation for the Council on
Recovery

The Foundation for the Council on

Parti	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
1		\$\$	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
2		\$7,500.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Occash Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
			Person Payroll Noncash (Complete Part II for		

Name of organization
The Foundation for the Council on
Recovery

Employer identification number

76-0252103

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate)	(d) Date received			
Part I		(See instructions.)				
(a)		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
			-			
		\$				

Page 4 Schedule B (Form 990, 990-EZ, or 990-PF) (2020) Name of organization **Employer identification number** The Foundation for the Council on 76-0252103 Recovery Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I

(e) Transfer of gift

Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

The Foundation for the Council on Recovery

Employer identification number 76-0252103

Pa	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accour	nts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	e 6.		
		(a) Donor advised funds	(b) Fur	nds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advis	sed funds	
	are the organization's property, subject to the organization's	exclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor a			
	for charitable purposes and not for the benefit of the donor of	r donor advisor, or for any other purpose	conferring	
	impermissible private benefit?			Yes No
Pai	Tt II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990,	Part IV, line 7	
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).		
	Preservation of land for public use (for example, recrea	tion or education) Preservation o	f a historically	important land area
	Protection of natural habitat	Preservation o	f a certified hi	storic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	of a conserva	tion easement on the last
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
С	Number of conservation easements on a certified historic stru	ucture included in (a)	2c	
d	Number of conservation easements included in (c) acquired a	after 7/25/06, and not on a historic struct	ure	
	listed in the National Register		2d	
3	Number of conservation easements modified, transferred, release	eased, extinguished, or terminated by the	e organization	during the tax
	year ▶			
4	Number of states where property subject to conservation eas	sement is located		
5	Does the organization have a written policy regarding the per	iodic monitoring, inspection, handling of		
	violations, and enforcement of the conservation easements it	holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing con	servation ease	ements during the year
				
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conserva	tion easemen	ts during the year
	▶ \$			
8	Does each conservation easement reported on line 2(d) above			
	and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports conservation	·		
	balance sheet, and include, if applicable, the text of the footn	note to the organization's financial statem	ents that desc	cribes the
Do	organization's accounting for conservation easements.	Art Historical Tracquires or O	thar Cimila	r Assats
Pal	t III Organizations Maintaining Collections of		uiei Siiiiia	i Assels.
	Complete if the organization answered "Yes" on Form			haadd.a
па	If the organization elected, as permitted under FASB ASC 95			
	of art, historical treasures, or other similar assets held for pub			public
	service, provide in Part XIII the text of the footnote to its finar			
р	If the organization elected, as permitted under FASB ASC 95			
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furt	nerance of pu	blic service,
	provide the following amounts relating to these items:			Φ.
	(i) Revenue included on Form 990, Part VIII, line 1		_	\$
_				\$
2	If the organization received or held works of art, historical trea		aı gaın, provid	Ð
_	the following amounts required to be reported under FASB A	_		Φ
a	Revenue included on Form 990, Part VIII, line 1			\$
a	Assets included in Form 990, Part X			Φ

Recovery	7
Recovery	7

Pai	t III Organizations Maintaining C	ollections of Art	, Histo	orical Tre	asures, o	r Othe	r Simila	ar Assets	(conti	nued)	ago
3	Using the organization's acquisition, accession								•	,	
	collection items (check all that apply):										
а	a Public exhibition d Loan or exchange program										
b	Scholarly research	е		Other							
С	c Preservation for future generations										
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.										
5	During the year, did the organization solicit or	r receive donations of	f art, his	storical treas	ures, or othe	r similar	assets		_		_
	to be sold to raise funds rather than to be ma								Yes		No
Pai	t IV Escrow and Custodial Arrang reported an amount on Form 990, Par		te if the	organization	n answered '	'Yes" on	Form 99	0, Part IV,	line 9, or	•	
	Is the organization an agent, trustee, custodia		arv for c	ontributions	or other ass	ets not i	included				
	on Form 990, Part X?		•						Yes		No
b	If "Yes," explain the arrangement in Part XIII								00		
_	, ee, explain the arrangement in arrying	arra complete are rem	- · · · · · · · · · · · · · · ·						Amoun	t	
С	Beginning balance						1c		,		
d	Additions during the year										
e	Distributions during the year										
f	Ending balance										
	Did the organization include an amount on Fo								Yes		No
	If "Yes," explain the arrangement in Part XIII.						•		_		
	t V Endowment Funds. Complete it						10.				
		(a) Current year		rior year	(c) Two year			years back	(e) Fou	r years	back
1a	Beginning of year balance	113,600.		113,600.	113	3,600.		113,600.		113,	600.
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance	113,600.		113,600.	113	3,600.		113,600.		113,	600.
2	Provide the estimated percentage of the curr	ent year end balance	(line 1g	, column (a)) held as:						
а	Board designated or quasi-endowment		_%								
b	Permanent endowment ►100	%									
С	Term endowment	%									
	The percentages on lines 2a, 2b, and 2c show	uld equal 100%.									
За	Are there endowment funds not in the posses	ssion of the organizat	tion that	t are held an	d administer	ed for th	ie organi	zation	1		
	by:									Yes	No
	(i) Unrelated organizations								3a(i)		X
	(ii) Related organizations								3a(ii)		X
b	If "Yes" on line 3a(ii), are the related organiza								3b		
Do:	Describe in Part XIII the intended uses of the		vment fu	unds.							
Pai	t VI Land, Buildings, and Equipm		D		F 000	5	40				
	Complete if the organization answered										
	Description of property	(a) Cost or ot basis (investm		(b) Cost basis (I		ccumula preciatio	l l	(d) Boo	k valu	е
		<u> </u>	ierit)		` '	ue	preciatio	11	7.2	0 2	<u> </u>
_	Land				8,359. 6,510.	E ,	227 1	12	8,36	8,3	57
b	Buildings			13,39	0,510.	ο,,	227,1	.43.	0,30	J, 3	0/•
C	Leasehold improvements			EO	7,325.		468,5	72	1 2	8,7	<u> </u>
d	Equipment			59	1,343.	<u> </u>	±00,5	7 / 4 •		υ, /	<u> </u>
	Other		, .	(5) "					9,22	6 1	70
ıota	. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part 🕽	(, colum	n (B), line 10	<i>JC.)</i>			. 🖊	2,44	U , 4	13.

Schedule D (Form 990) 2020

Recovery

Part VII	Investments - Other Securities.			
	Complete if the organization answered "Yes" or			
(a) Descrip	otion of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
	al derivatives			
	held equity interests		<u> </u>	
(3) Other				
(A)				
(B)				
(C)			+	
(D)				
(E) (F)			+	
(F) (G)			+	
(H)				
	(b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments - Program Related.			
	Complete if the organization answered "Yes" or	n Form 990. Part IV. line	e 11c. See Form 990. Part X. line 13.	
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)				•
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets.			
	Complete if the organization answered "Yes" or		e 11d. See Form 990, Part X, line 15.	(h) Daaleesalee
	(a) D	escription		(b) Book value
(1)				
(2)				
(3)				
<u>(4)</u> (5)				
(6)				
(7)				
(8)				
(9)				
	ımn (b) must equal Form 990, Part X, col. (B) line	15)		
Part X	Other Liabilities.			•
	Complete if the organization answered "Yes" or	n Form 990, Part IV, line	e 11e or 11f. See Form 990, Part X, line 25	i.
1.	(a) Description of liability			(b) Book value
(1) Fed	deral income taxes			
(2) Pa	yable to the Council on :	Recovery		16,171.
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				4.5.4.5.1
Total. (Co/ι	<u>ımn (b) must equal Form 990, Part X, col. (B) line 2</u>	•	to the organization's financial statements t	16,171.

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2020

Part XI	<u> </u>		e per Return.	
	Complete if the organization answered "Yes" on Form 990, Part I	V, line 12a.		
1 Tota	al revenue, gains, and other support per audited financial statements		1	
2 Amo	ounts included on line 1 but not on Form 990, Part VIII, line 12:			
a Net	unrealized gains (losses) on investments	2a		
b Don	ated services and use of facilities	2b		
c Rec	overies of prior year grants	2c		
d Oth	er (Describe in Part XIII.)	2d		
e Add	lines 2a through 2d		2e	
3 Sub	tract line 2e from line 1		3	
4 Amo	ounts included on Form 990, Part VIII, line 12, but not on line 1:			
a Inve	stment expenses not included on Form 990, Part VIII, line 7b	4a		
b Oth	er (Describe in Part XIII.)	4b		
	lines 4a and 4b			
5 Tota	al revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	e 12.)	5	
Part XI	Reconciliation of Expenses per Audited Financial	•	ses per Return.	
	Complete if the organization answered "Yes" on Form 990, Part I			
1 Tota	al expenses and losses per audited financial statements		1	
	ounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
	ated services and use of facilities			
	r year adjustments			
c Oth	er losses			
	er (Describe in Part XIII.)			
	lines 2a through 2d			
	tract line 2e from line 1		3	
	ounts included on Form 990, Part IX, line 25, but not on line 1:	1 . 1		
	stment expenses not included on Form 990, Part VIII, line 7b			
	er (Describe in Part XIII.)			
	lines 4a and 4b			
5 Tota	al expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, li. III Supplemental Information.	ne 18.)	5	
		and 4. Bart IV. Bara 4b and 0b B	and V. Barriot V. Barriot D. Da	. 1. 371
	e descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4b; and Part XII, lines 2d and 4b. Also complete this part to provid		art v, iirie 4, Part X, iirie 2, Pa	rt AI,
iii ies zu ai	id 4b, and Fart All, lines 2d and 4b. Also complete this part to provid	de arry additional information.		
Part '	V, line 4:			
Larc	v / 1111C + .			
The F	oundation's Waggoners Endowment su	pports the Speak	er Series for t	he
1110 1	odiladeron b maggonerb midowinene ba	ppores ene speak	or period for c	110
Counc	il on Recovery.			
COULIC	ii on Recovery.			

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2020

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Questions Regarding Compensation

▶ Go to www.irs.gov/Form990 for instructions and the latest information.
The Foundation for the Council on
Recovery

 $Employer\ identification\ number\\ 76-0252103$

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		<u> </u>
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Derients	(6)(1)-(0)	reported as deferred on prior Form 990
(1) William M. Taylor	(i)	188,158.	0.	0.	0.	0.	188,158.	0.
President & CEO	(ii)	87,242.	65,000.	0.	11,016.	74.	163,332.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	_							
	(i) (ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)	_						

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
Part I, Line 3:
The Foundation for the Council on Recovery supports The Council on
Recovery. The Compensation Committee of The Council on Recovery's Board of
Directors reviews a survey of comparable organizations to determine the
CEO's compensation.

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

The Foundation for the Council on Recovery

Employer identification number 76-0252103

Form 990, Part VI, Section A, line 7a:

The Council on Recovery board of trustees appoints the board of trustees for The Foundation for the Council on Recovery.

Form 990, Part VI, Section B, line 11b:

The Director of Accounting and Financial Consultant reviews the return. Form 990 is distributed electronically to board members to request their comments before filing.

Line 2a Statements Regarding Other IRS Filings

The Foundation for the Council on Recovery ("Foundation") employees are administered and compensated by The Council on Recovery ("Council"). The Council files Form W-2 for all Foundation employees.

Form 990, Part VI, Section B, Line 12c:

Each year board members declare any conflicts of interest as part of the board training sessions. Board members may be asked to resign from the board if a conflict of interest develops.

Form 990, Part VI, Section B, Line 15a:

The Compensation Committee of the Board of Directors of The Council on Recovery reviews a survey of comparable organizations in determining the President & CEO's compensation.

Form 990, Part VI, Section C, Line 19:

Organizational documents, audited financial statements, and conflict of

Schedule O (Form 990 or 990-EZ) 2020	Page 2
Name of the organization The Foundation for the Council on Recovery	Employer identification number 76-0252103
	, , , , , , , , , , , , , , , , , , , ,
interest policy are made available upon request.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

The Foundation for the Council on Recovery

Employer identification number 76-0252103

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (a) (d) (f) (b) (c) (e) Name, address, and EIN (if applicable) Primary activity Legal domicile (state or Total income End-of-year assets Direct controlling of disregarded entity entity foreign country)

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	1	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
The Council on Recovery - 74-1173235							
P.O. Box 2768	Aid all affected by						
Houston, TX 77252-2768	alcohol and drugs	Texas	501(c)(3)	Line 7			X
	_						
							l

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Direct controlling	controlling Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	Disprop	ortionate	Code V-UBI	General	Percentage ownership
of related organization		(state or foreign	entity	excluded from tax under	income	end-of-year assets	alloca	itions?	amount in box 20 of Schedule K-1 (Form 1065)	partner	ownersnip
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0
-											
-											
											+
	I										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country)		,				Yes	No
-									
-									
									<u> </u>
									_

Yes No

X

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X			
					1b		X			
С	Gift, grant, or capital contribution from related organization(s)				1c		X			
	Loans or loan guarantees to or for related organization(s)				1d	Х				
	Loans or loan guarantees by related organization(s)				1e		X			
f	Dividends from related organization(s)				1f		X			
	g Sale of assets to related organization(s)									
	Purchase of assets from related organization(s)				1h		_X_			
i	Exchange of assets with related organization(s)				1i		<u>X</u>			
j	Lease of facilities, equipment, or other assets to related organization(s)				1 <u>j</u>		X			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		<u>X</u>			
ı	Performance of services or membership or fundraising solicitations for related organization	on(s)			11		X			
	Performance of services or membership or fundraising solicitations by related organization	. ,			1m		_X_			
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) $ \frac{1}{2} \left(\frac{1}{2} \right) = \frac{1}{2} \left(\frac{1}{2} \right) \left(\frac{1}{2} \right)$				1n	Х				
0	Sharing of paid employees with related organization(s)				10	X				
р	Reimbursement paid to related organization(s) for expenses				1p	X				
q	Reimbursement paid by related organization(s) for expenses				1q	Х				
					_		37			
					1r		<u> </u>			
	· · · · · ·				1s					
2	If the answer to any of the above is "Yes," see the instructions for information on who mu		is line, including covered relat	lionships and transaction thresholds.						
	(a) Name of related organization	(b) ransaction	(c) Amount involved	(d) Method of determining amount inv	olved					
		type (a-s)	Amount involved	Method of determining amount inv	oiveu					
		-								
(1)										
,										
(2)										
(3)										
(4)										
(5)										
(6)										
32163	3 10-28-20			Schedule I	R (For	n 990)	2020			

Schedule R (Form 990) 2020

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) r Percentage ownership
	-									

The Foundation for the Council on

Schedule R	(Form 990) 2020	Recovery	76-0252103	Page 5
Part VII	(Form 990) 2020 Supplemental Info	rmation		<u> </u>
		nation for responses to questions on Schedule R. See instructions.		

Form 990 Page 10 990

Asset No.	Description	Date Acquired	Method	Life	Conv	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
	Buildings														
1	Building & improvements * 990 Page 10 Total Buildings	Various	SL	30.00	į	16	12560557. 12560557.				12560557.5	716,541.			5,716,541. 5,716,541.
	Machinery & Equipment						12300337.				12300337.5	,,,10,,511.			7,710,011.
3	Equipment * 990 Page 10 Total	Various	SL	10.00		16	439,876.				439,876.	439,876.		0.	439,876.
	Machinery & Equipment						439,876.				439,876.	439,876.		0.	439,876.
	Land														
2	Land	06/12/98	L				728,359.				728,359.			0.	
	* 990 Page 10 Total Land * Grand Total 990 Page 10						728,359.				728,359.	0.		0.	0.
	Depr						13728792.				13728792.6	,156,417.		0.	5,156,417.